



MAINFREIGHT LIMITED HALF YEAR RESULT TO SEPTEMBER 2017



Result Summary

REVENUE

Revenue up 7.3% to \$1.23 billion
Foreign exchange effect negligible
An increase of \$83.15 million

EBITDA

EBITDA at \$88.77 million, up 2.8%
An increase of \$2.42 million

NET SURPLUS

Net surplus after tax before abnormal items up 1.1% to \$42.77 million

OUTLOOK

Trading through October, and into November reflects further financial improvements and we expect this to continue with strong pre-Christmas volumes across the global network



Dividend

DIVIDEND

Interim dividend of 19.0 cents per share

Books close 8 December 2017; payment on 15 December 2017

2.0 cent increase on prior year's interim dividend reflects profitability and confidence for full year result



Capital Management

NZ\$ MILLION	THIS YEAR	LAST YEAR
Operating cash flow	57.15	52.03

- Net capital expenditure totalled \$32.34 million; of which \$7.68 million is property development, \$11.0 million is software development, and the balance plant and equipment across Europe, New Zealand and Australia
- Expected full year capital expenditure ~\$60 million
Below initial expectations as land settlements likely in the 2019 financial year



First Half Review

- A difficult first half; less than satisfactory performance in Asia and Americas

Inhibitors included:

- | | <u>Region</u> | <u>EBITDA Impact</u> |
|--|---------------|----------------------|
| ▪ Easter trading effect | NZ/AU | NZ\$2.8 million |
| ▪ Kaikoura earthquake transit issues | NZ | NZ\$3.0 million |
| ▪ Air freight tonnage reduction | AS/US | US\$3.7 million |
| ▪ Establishment costs of new warehouse | EU | EU€0.6 million |
| ▪ Software implementation | NZ/EU | NZ\$1.1 million |
- Sales growth of 7.3%
 - Strong market share gains and profitability in Australia
 - September/October improved trading in all regions



Half Year Analysis: Revenue

\$000	THIS YEAR	LAST YEAR	VARIANCE	
New Zealand: NZ\$	316,867	287,546	10.2%	↑
Australia: AU\$	292,914	257,650	13.7%	↑
USA: US\$	203,058	226,097	(10.2)%	↓
Asia*: US\$	37,612	31,448	19.6%	↑
Europe: EU€	162,511	136,475	19.1%	↑
Total Group: NZ\$	1,225,583	1,142,437	7.3%	↑
			(excl FX) 7.4%	↑

* Inter-company totalled US\$19.10 million for Asia, down from US\$33.54 million
 Revenue including inter-company for is Asia down 12.7%



Half Year Analysis: EBITDA

\$000	THIS YEAR	LAST YEAR	VARIANCE	
New Zealand: NZ\$	38,446	37,163	3.5%	↑
Australia: AU\$	20,829	16,092	29.4%	↑
USA: US\$	8,442	9,812	(14.0)%	↓
Asia: US\$	2,025	4,729	(52.7)%	↓
Europe: EU€	8,403	7,650	9.8%	↑
Total Group: NZ\$	88,766	86,348	2.8%	↑
			(excl FX) 2.8%	↑



New Zealand

Revenue: \$317m 10.2%

EBITDA: \$39m 3.5%

- Revenue growth continues to be dominated by Transport
 - Excluding Disruption Surcharge, revenue increase at 6.5%
- EBITDA improvement across all divisions, however subdued in Transport as:
 - Inter-Island volumes decline
 - Higher roading costs for inter-island volume
 - Increased labour costs for inter-island movements
 - Costs associated with software implementation



New Zealand

- **Transport**
 - Continues to gain market share
 - Commencement of rail services (first week of November)
 - Pre-Christmas volumes very strong
 - Expectations of a strong second half
 - Prior year second half impacted by earthquake
- **Logistics**
 - Opened additional warehouse in Christchurch to offset inter-island freight delays/supply chain efficiencies
 - Utilisation and activity levels strong leading into Christmas
- **Air & Ocean**
 - Revenue levels up year on year
 - Import volumes continue to outweigh exports



Australia

Revenue: \$293m 13.7%

EBITDA: \$21m 29.4%

- Strong sales and EBITDA growth in Transport and Logistics; Air & Ocean sales growth and EBITDA contribution muted
- Transport
 - Sales growth strong
 - Net margin improvements
 - Market share gains as quality of service increases
 - Expansion of network
 - Bendigo, November 2017
 - Toowoomba, early in 2018
 - Cautious about management of volumes through peak period



Australia

- Logistics
 - Activity and utilisation levels continue to improve
 - Land acquisition remains high on agenda
 - Melbourne x2
 - Adelaide
 - Brisbane (leased)
 - Sales growth continues
- Air & Ocean
 - Sales growth less than expected
 - Focus on Mainfreight trade-lane development continues
 - Expectation of improving performance



The Americas

Revenue: \$203m (10.2)%

EBITDA: \$8m (14.0)%

- Disappointed at lack of overall progress
- Trading expectations across all 3 divisions did not materialise; small improvements in October
- Domestic
 - Sales gains in every day freight has not adequately replaced freight forwarding losses
 - Strong focus on getting six key hubs profitable
- Logistics
 - Customer gains continue; Newark facility benefiting
 - New warehouse for Chicago – leased – 20,000m²



The Americas

- Air & Ocean
 - If abnormal prior year airfreight account excluded, shows market share gains, just not quickly enough
 - CaroTrans revenue decline halted
 - Focus on core USA branch improvements in profit and quality



Asia

Revenue: \$38m 19.6%

EBITDA: \$2m (52.7)%

- EBITDA performance yet to improve from year end 2017
- In-country revenue gains are at lower margins
- Loss of inter-company airfreight revenue (USA) impacted margins
- Senior management change brings strong focus on branch profitability improvements



Europe

Revenue: €163m 19.1%
EBITDA: €8m 9.8%

- Pleasing revenue improvement across all three divisions
- Logistics
 - Successfully implemented new warehouse (NL) in June; new warehouse opened in Ghent (BE) in September
 - Sales pipeline/customer gains provide further confidence
 - New warehouse in Born (NL) will open in March 2018



Europe

- Forwarding/Transport
 - Revenue growth contributed to operational pressure
 - Network capacity issues throughout Europe on the increase – rate reviews underway
 - New dock in Genk (BE) to assist cross-dock congestion in 's-Heerenberg
- Air & Ocean
 - Revenue growth in both imports and exports
 - USA heavily weighted; Asia growing
 - Network expansion in Italy; further branches likely to open in Germany in 2018



Group Outlook

- Indicators for first five weeks of second half show further profit improvement
- The inhibitors present in the first half are reduced/eliminated
- Expectations are for a stronger second half versus the prior comparative period
- Confidence of an improved full year result



Financial Calendar F17

F18 – 12 months ended 31 March 2018

29 May 2018

Taking expressions of interest for Europe Investor Day

20 June 2018

Annual Meeting of Shareholders

26 July 2018

F19 – 6 months ended 30 September 2018

14 November 2018

